

Pakistan Insurance Institute Quarterly Newsletter



Issue 5, March 2014

CONTENTS





Relationships Sell Insurance	2
Post-Graduate Diploma In insurance	4
Insurance Industry Reform Committee Report 2014	6
Time & Stress Management	9
5th Karachi Literature Festival	10
Agents Foundation Course - Karachi - Lahore - Hyderabad & Islamabad	11
پاکتان کی صنعتِ بیمه ایک تعارف	15
Pakistan Insurance Industry at a Glance	16



Relationships Sell Insurance

In Pakistan major insurance business sells on personal relationships and families have been in the business for two to three generations. Pakistan Insurance Institute has invited reputed insurance marketing executives to recount their experience on how relationship building has been the basis of their growing business.

Having said this we will add that globally too, personal selling has the advantage of long-term business relationship between two parties under an insurance contract. It is proven that personal selling is the most beneficial marketing tool to increase a client's patronage, and guarantee mutually beneficial relationships that last.

In fact, in business environment today relationships are more important than ever: you could say that Dale Carnegie's wisdom in his classic, How to Win Friends and Influence People applies to all businesses. In Pakistan we have been fortunate to reap benefit of relationship to sell insurance since at least two or even three generations.

Competition in the insurance market is intensifying with cross-selling services by banks, insurance companies and financial institutions, which compel retaining and deepening profitable customer relationships to help companies survive: If customer is king, relationship is the indispensable queen! Happily Pakistan's insurance market has known and practiced this wisdom over half a century.

Technologies including social, mobile, cloud and data analytics are taking hold, but tactically applied relationship marketing only can give viable solution to insurance clients: Marketing executives in Pakistan are aware of the edge they can provide.

Business producers and insurance brokers today are partners and problem solvers and add value to customers by understanding their specific needs and issues.

In conclusion it may be stated that research supports that the number one predictor of success in service industry is the quality and depth of its social capital: that is the personal relationship with those we do business. Products do not answer all problems but business people can. Helping and servicing develops symbiotic, life-nurturing relationship on which Pakistani insurance marketing executives have fortunately capitalized.

Personal accounts of some of our professionals of the insurance fraternity in Pakistan elucidates further:

Personal Account of Shahbaz Haider Agha, 2nd Generation Insurance Salesman

When I came back from the US, after completing my education, and joined Royal Insurance, I was given the charge of its Lahore office within three months of my joining, and was fortunate enough to take the position from my father Agha Jamal Haider, who announced his retirement in my favour in 1991. We worked together for 21 years, but I consider my total experience to be 59+23=82 years today. I always say that he died with his boots on since he was still working with IGI Insurance when he took his last breath in 2012.

Probably the longest serving insurance salesman in the history to be working for the same company for 59 years, as it so happened that the mergers and acquisitions kept taking place and name of the company kept changing. However business stayed with my father.

The advantage of being a second generation insurance salesperson is that your profession becomes your passion and you fall in love with it. When I look around myself in the industry I find similar scenarios amongst the people who are second or third generation insurance people, irrespective of which area of interest they belong to in the Insurance industry. But one thing is quite evident in the industry and that is sales is where we find majority of the passionate second or third generation members of the insurance fraternity.

The portfolio built over the years by a father is literally inherited by the son and the legacy goes on forever provided the future generation decides to adopt the same profession and not otherwise, which is quite rare. No other sales business in the world gives such comfort and surety to a salesperson. The ethics and morality taught in this business is what is yours once, will remain yours forever, provided you know how to take care of it and possess the characteristics of a good salesman.

No offence to the young and fresh first generation Insurance Salespersons who join insurance by choice and not by chance, which is also quite rare, but the difference is quite evident as compared to the second and third generation young salesperson in their approach towards the client servicing, managing portfolios, understanding the risks, customer satisfaction, building relationships, ownership and belongingness. Having said all this now it is a great challenge for me to bring the germs of a salesman alive in my son to continue the legacy.





I think that worldwide this phenomenon is prevalent in the business world. Relationships help approach people but, selling depends on the individual's capability.

My father Capt Khalil Ur Rahman Khan started our business from scratch, 40 years ago. It was his hard work, business acumen, and relationships that led him to achieve success in the early stage of his business life. He created a brand in the field of insurance and maritime industry which I was entrusted to carry from the early days of my insurance career.

The business dealing for last many years helped us develop relationships with people not only in insurance industry but in the corporate world. Our brand value was enhanced through relationships with international partners.

As insurance is all about risk transfer - to have peace of mind in case of a mishap -, one needs to be in constant touch with the people at every level of the corporate world. This is only possible by personal relationship and managing expectations.

Selling an insurance policy is uncomplicated if you have trusting relationships with your clients and they know that you understand their need.

Samee-ul-Hasan, Actuary, and former Chairman, State Life Insurance Corporation of Pakistan

The importance of personal relationships is obvious when selling to individuals. It is also equally true when selling to corporate bodies and institutions. Corporate procedures and rules are important, but in the end it is human beings in the institutions who select your company or your product.

Suppose you are the CEO of a large country-wide life insurance organization, with thousands of people in sales. Your relationship with your sales people is important. You should be highly visible to them, through frequent visits to major centres - probably half your time will be spent on this. Make sure you know your sales people well, and they should know you well. This applies to all tiers of the sales personnel. Encourage people to talk to you. Keep your ears to the ground.

The first line agent must be trained to keep very close to his customers and prospective customers. The sale of a life insurance policy is like an engagement, or "mangni". When

the full premium for the second policy year is collected, you can say that the formal marriage or "nikah" has taken place. The sale is completed only when the full premium for the third policy year is collected. Therefore, procedures should be in place to ensure that the agent remains in close contact with the policyholder for at least three years, ideally far beyond.

In selling life insurance, relationship plays a critical role because the common man's' life insurance agent' is often his only point of contact, through whom he buys insurance. One can even say that life insurance sells largely on the repute of agents which is earned by the relationship they build with clients, and on the quality of their service. However, in bancassurance, the relationship of the customer with the bank branch is very important.

Mohammed Ibrahim Morshed on Generational Practice and Relationship Management in Actuarial Consulting

The company my father heads is primarily a management consultancy, of which the actuarial practice is a major portion. You could say that the beginning of actuarial science in our family began with my grandfather, the Late Akhtar Morshed. He graduated in Mathematics from the University of Calcutta and went to the UK to pursue Actuarial Science however, did not complete it. My father, Omer Morshed completed his actuarial science qualification from the Institute and Faculty of Actuaries at a record breaking age. I myself, following a degree in economics from University of Bristol, completed a Post-Graduate Diploma in Actuarial Science from the University of Kent. Before joining the practice my father heads, I gained experience for a few years in the insurance industry with a major health insurance provider in Pakistan. It is important to explain that my father runs the business professionally and has always embedded the same values in me. I can only attempt to live up to the example he has set.

Relationships are very important in any industry, as we are all aware. However, in my experience in consultancy, I would be cautious in assuming that clients would come purely on the basis of a family name. Not to say that name is not important, but the sustainability of clientele ultimately depends on credible work by each generation. Again, I must reiterate that this is speaking on behalf of my experience in 'the consulting world' which can have rather different dynamics to traditional insurance companies in 'the industry'. This is primarily due to nature of actuarial work being more technical and often requires research.

Post Graduate Diploma in Insurance

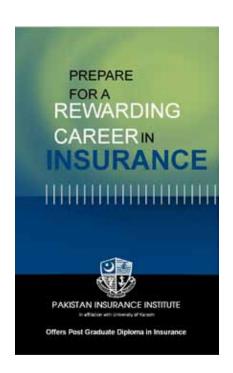
(In affiliation with University of Karachi)

Pakistan Insurance Institute introduced a 2-semester Post Graduate Diploma programme in Insurance in 2010, in affiliation with the University of Karachi.

The diploma offers specialisation in Property and Business Interruption Insurance, Marine and Transport Insurance, Motor Liability and Miscellaneous Insurance, Actuarial Science and Life Insurance giving a wide all round understanding of insurance business.

PII has also established a placement office within its premises in Karachi. This office will help the passing out Post Graduate Diploma holders to get absorbed in the insurance industry. Insurance companies may send their requirements to the Institute, so that the placement office may refer aspiring candidates to them for interview, etc.

Admission for 5th Batch from May 15 to June 10, 2014, for semester commencing July 2014. For more information visit www.pii.com.pk



Students' Experience



I was fortunate to be chosen for this learning by my seniors and utilised the opportunity to enhance my insurance basics through first-hand knowledge and real-life experiences imparted by the thorough professionals of the industry. Their insight along with the insurance courses helped me put the theoretical knowledge into practical use in my daily tasks, making it my Unique Selling Point at work.

The course has not only enriched me technically but it has also given me an advantage of an exemption in my ACII course, and also helped gain employment in the Gulf.

Muhammad Saqib Jamil, Orient Insurance, PJSC Dubai, UAE



I consider myself lucky to have attended Post-Graduate Diploma and with the knowledge gained I am able to handle my daily tasks, as well as underwriting or claims settlement with confidence. The qualification also gave me exemption in ACII papers of the Chartered of Insurance Institute, UK.

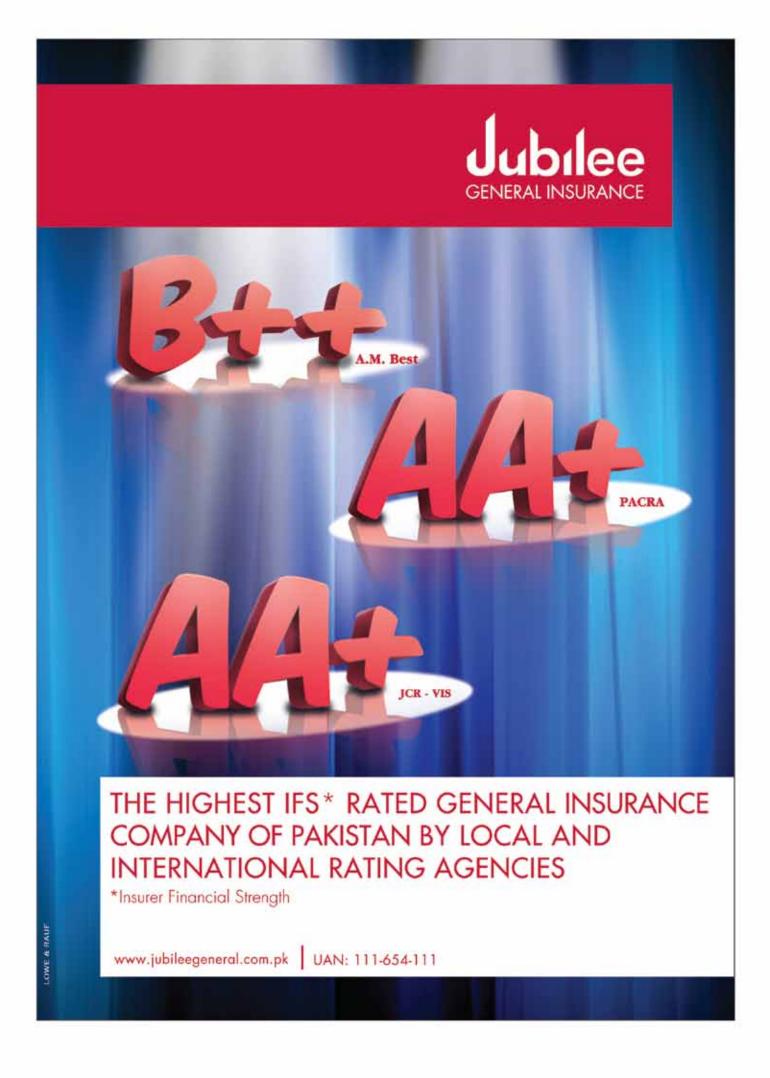
It has also been a ticket to career progression from a smaller insurance company to the largest in the market.

Akbar Ali, Senior Manager, Adamjee Insurance Co. Ltd.



As a recipient of the PGD, I am grateful for the assistance of all the teachers and the management of PII throughout the study. I work in Marine Department, and the PGD has helped me understand other classes of Insurance such as Property & Engineering. Another benefit is that people from all over the insurance sector were part of the diploma, especially trainers who were highly technical and also shared their valuable experiences with us The PGD (Insurance) also helped me in gaining 75 points exemption from CII(UK), which would be impossible without the expert advice and help of PII's Management. Atif Haider Khan, Assistant Vice President, EFU General Insurance Limited









<u></u>

TINSURANCE INDUSTRY REFORM COMMITTEE REPORT



Mohammed Asif Arif
Commissioner (Insurance) SECP

The Securities and Exchange Commission of Pakistan (SECP) presented a roadmap of reform and development in the country's insurance industry, prepared by a diverse committee represented by insurance, banking and business segments.

Speaking on the occasion, Mohammed Asif Arif, Commissioner (Insurance) SECP, said, "There is a compelling need to deliberate on the policy and

regulatory issues to accommodate market changes and bring the local insurance industry at par with international standards." Mr Arif went on to inform that globally it has been observed that the business of insurance is experiencing dramatic changes that pose unprecedented challenges both to insurers and regulator. Therefore there is a need to seek greater efficiency through organisational and operational restructuring, stronger focus on core competencies and, to preclude greater financial risks & uncertainties in the minds of various stakeholders.

The strategy committee had deliberated in-depth on regulatory reforms, operation challenges, market development issues, insurance education & awareness and

technology development, and drafted a report drawing on international experiences and stakeholders' consultation.

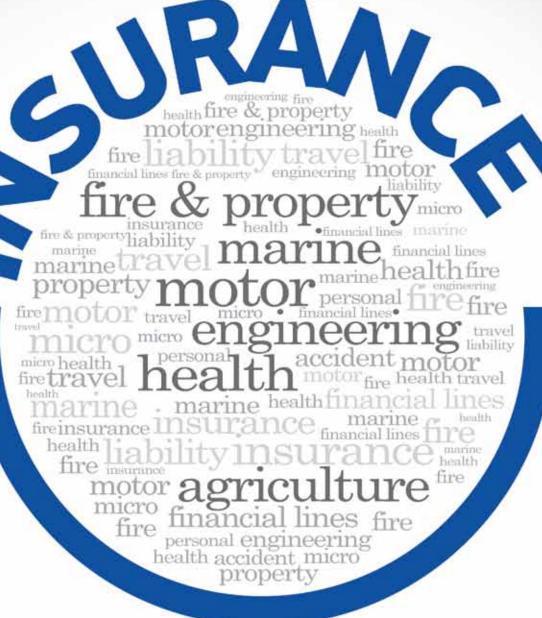
The report elaborated that the country's insurance industry comprises 50 insurers (9 life insurers, 40 non-life insurers and 1 non-life reinsurer), 10 insurance brokers (4 foreign and 6 local), and 244 authorised insurance surveying companies, but the sector has not grown to its full potential: Insurance density and penetration show a grim picture compared to other Asian countries. To illustrate the point: premium per capita in Pakistan, in 2012, was US \$ 8, whereas it was US \$ 59 and US\$ 60 in India and Indonesia respectively. Insurance penetration in Pakistan has remained at 0.7% in the past decade, which is one of the lowest in the region.

According to the report, the operational challenges facing the industry are related to paid-up capital requirements, retention levels, prequalification by various public organisations, and cancellation of policy after expiry of risk and State Bank of Pakistan's restriction on the issuance of insurance policy in US dollar.

The report is a milestone in the long-term reform process, and has been shared with stakeholders for their input and suggestions. Based on this, future reform work will be done, especially for necessary amendments to the regulatory framework. It is apparent that the untapped insurance industry of our country has a lot of room to grow.



Some of the members of the Reform Committee: (L to R) Fredrik Conenrard De Beer, CEO Adamjee Life Asssurance Co Ltd; Mujib Khan, Country Manager New Hampshire Insurance Co; Muhammad Ali Zeb, CEO Adamjee Insurance Co Ltd; Mohammed Asif Arif, Commissioner (Insurance) SECP and Saifuddin N Zoomkawala, Chairman EFU General Insurance Ltd.



EXPLORE • INNOVATE • DIFFERENTIATE



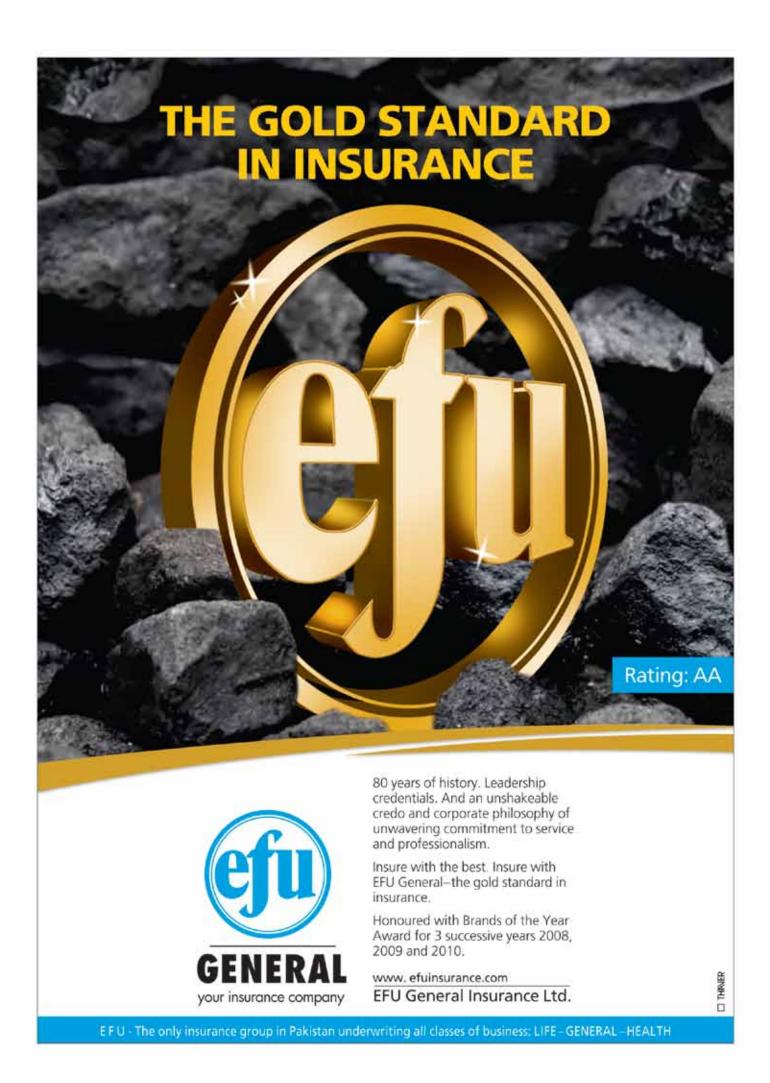
Fire & Property Insurance | Marine, Aviation & Transport Insurance | Motor Insurance | Miscellaneous Insurance

www.adamjeeinsurance.com











Time & Stress Management March 12, 2014



Under PII's CPD: Continuous Professional Development programme the above workshop was conducted by Safdar Abbas and Uzma Zaidi of Century Insurance Company, focusing on practical tools to manage both these challenges in today's workplace.

Uzma started with participants self-assessing their time management capability, encouraging participation, discussion and interaction. She then talked about Pareto's 80:20 Principal guiding the participants to focus limited time available on 20% of tasks that really matter and how this will produce 80% of result, because 80% of unfocused effort would generate only 20% result. Professional and personal goal setting was discussed and activities participated in, as without goals there would be no motivation to achieve anything, including managing one's time. The menace of Procrastination was taken in-depth, and called a 'sickness' which needed to be overcome with self-rewards, monitoring by someone or delegating tasks effectively. This took us to Delegation also as a tool for better time management, but using this tool with care by delegating the right job to the right person to make it meaningful. The activities were concluded with completing the Priority Matrix of Urgent/Not Urgent and Important/Not Important and participants presenting their own input to the class.



Participants practicing meditation

Safdar Abbas demonstrated his expertise on Stress Management with various exercises to relieve stress, explaining how stress stiffened certain joins of the body which needed to be released on daily basis. This had an immediate positive effect. He then talked on how stress affects ones physical, mental and emotional state and what symptoms of stress to watch out for. An activity to assess ones own stress was pointed out for participants to work out later due to paucity of time. Being more of an action man, Safdar then talked of benefits of, meditation which was to sit quietly and simply allow ones thoughts to flow while breathing gently and rhythmetically. The class heartily participated in this exercise as can be seen in the 2nd picture in the first column. Safdar elaborated by saying that going to the gym, walking or whatever relaxed one should be done on daily basis, as stress creeps into everyone of us without our knowledge and needs to be addressed.

Ayaz Gad, Chairman of Karachi Insurance Institute (KII), under whose aegis the workshop was organized, presented a memento to Safdar Abbas and, Jaffer Dossa the Vice-Chairman presented a memento to Uzma Zaidi, as seen in pictures below. Whilst thanking the facilitators, PII requested them to repeat the workshop at a future date.





5th Karachi Literature Festival

February 7-9, 2014



The warmth and vibrancy of Karachi Literature Festival (KLF) captured the attention of the world as the liveliness and dynamism witnessed at the Festival was contrary to the violence-stricken image of Pakistan. There was participation from India, UK, USA, Germany, France, Italy, Russia, China, Canada and Brazil, with consuls and ambassadors from some of these countries addressing the audience at the inauguration.

"At KLF we celebrate and pay tribute to ideas, books, authors and readers," said Ameena Saiyid the co-founder of the Festival: More than 200 authors representing 11 countries and 28 books were launched. Yet the general mood was not overly bookish. There was also music, dance, art exhibition, comedy; as well as separate section with fun activities for children.

However, on a serious point the keynote speaker at the opening, Dr Rajmohan Gandhi the grandson of Mahatma Gandhi, urged India and Pakistan to put their house in order and create a South Asia force, and offered a three-pronged strategy: fight oppression; treat all equally and with love and justice; and let economically empowered elite uplift the underprivileged.

Three literature prizes were introduced this year:

- KLF Peace Prize, jointly by KLF and Consulate General of Germany in Karachi and the Embassy of Germany in Islamabad, to recognize books that promote peace, international understanding, and tolerance. This was won by "The Thistle and the Drone" by Akbar Ahmed
- The KLF-Embassy of France Prize to promote excellence in fiction written in the English language by a Pakistani author,

went to "Thinner than Skin" by Uzma Aslam Khan.

• KLF-Coca-Cola Best Non-Fiction Book Prize was awarded to "Pakistan's Experience with Formal Law" by Osama Siddique While book lovers had unique opportunity to listen to and interact with well-known authors and thinkers, others were fueled by talks, mushairah (Urdu poetry symposium), Dastaangoi (Urdu oral story-telling), book fair, film screenings, dramatic readings and baatain aur mulaqatai (meeting and greeting).

Tina Sani and Zeb Bangash proved their vocal prowess on stage with Tina reciting nazams - which she prefers over ghazals because of its aspect of storytelling -, while Zeba's powerful rendition of Afghan song "Laili Jaan" proved that you don't need to know a language to enjoy music.

Moni Mohsin, author of "The Diary of a Social Butterfly" had her audience is fits of laughter with animated reading from her book by the above title; and Beo Zafar the standup comedian regaled with impromptu jokes and impersonations, often with calls for encore.

Nahid Siddique's dance to an Urdu poem brought the curtain down on the three-day fifth KLF. Nahid looked completely immersed in her performance as if she was dreaming a dream but credit also goes to vocalists Chand and Suraj Khan for feelingly singing Ghalib's famous ghazaal "aah ko chahiye ek umr asar honay tak".

Although the event must be celebrated and extolled, it was felt that it had not yet reached the masses. Perhaps it will be few more years for the festival to cater to a common man in Pakistan who loves and treasures literature and art.

PII congratulates their newly-appointed Coordinator, Sunnu Golwalla, for winning OUP's Short Story Contest and her entry ('Over My Dead Body!' written in lighter vein) being included along with that of other winners in an anthology titled "I'll Find My Way" which was launched at the Festival.

YAN MAGENTA YELLOW BLACK CYAN MAGENTA YELLOW BLACK

Agents Foundation Course

January to March 2014





Following candidates have been declared successful:

S.#	Registration No.	Name	S.#	Registration No.	Name
1	AFC-B-30/2014-01	Khan Muhammad s/o Khan Gul	18	AFC-B-30/2014-18	Paras Khan d/o Usman Ali Khan
2	AFC-B-30/2014-02	Abbas M. Termizey s/o Raza Termizey	19	AFC-B-30/2014-19	Ali Raza s/o Ghulam Hussain
3	AFC-B-30/2014-03	Fahteen d/o Razzak Dada	20	AFC-B-30/2014-20	Namra Saeed d/o Saeed Akhter
4	AFC-B-30/2014-04	Aamir Tajuddin s/o Tajuddin Hussain	21	AFC-B-30/2014-21	Jawaid Aziz Adenwalla s/o A A Adenwalla
5	AFC-B-30/2014-05	Mazhar Saleem s/o Mohammad Yousuf	22	AFC-B-30/2014-22	Qurat ul Ain Jalal d/o Jalal Agha
6	AFC-B-30/2014-06	Anjum Saleem s/o Mazhar Saleem	23	AFC-B-30/2014-23	Anwar Sabih Khan s/o Abdul Majid
7	AFC-B-30/2014-07	Saad Anjum s/o Anjum Saleem	24	AFC-B-30/2014-24	Hina Bano d/o M. Igbal
8	AFC-B-30/2014-08	Bilal Qaiser s/o Mohammad Qaiser	25	AFC-B-30/2014-25	Syed Sarwar Ali s/o Munawar Ali
9	AFC-B-30/2014-09	Saba Naveed d/o Amjad Wasi	26	AFC-B-30/2014-26	Syed Wagar Haider Rizvi s/o Syed Zeeshan
10	AFC-B-30/2014-10	Khalil Amjad s/o Amjad Wasi	27	AFC-B-30/2014-27	S. M. Raza Abbas s/o Syed Qasim Askari
11	AFC-B-30/2014-11	Shahid Waseem s/o Waseem	28	AFC-B-30/2014-28	Imran Shakeel s/o Shakeel
12	AFC-B-30/2014-12	Shaheena Rizwan d/o Late Sheikh Shamimuddin	29	AFC-B-30/2014-29	Taqi Ahsan s/o Syed Shamim
13	AFC-B-30/2014-13	Syed Ali Haider Rizvi s/o Syed Hassan Ali Rizvi	30	AFC-B-30/2014-30	Syed Haroon Abbas Rizvi s/o Syed Hashim
14	AFC-B-30/2014-14	Yahya Shaikh s/o Shaikh M. Nadeem	31	AFC-B-30/2014-31	Tahira Aquib Hussain d/o Aquib Hussain
15	AFC-B-30/2014-15	Kaneez Fatima w/o Ali Hussain	32	AFC-B-30/2014-32	Shaista Omer w/o Omer ul Islam
16	AFC-B-30/2014-16	Shaheen Zamin Abbas w/o Zamin Abbas	33	AFC-B-30/2014-33	Humaira Ali w/o Mukarram Ali
17	AFC-B-30/2014-17	Ageela Bano d/o Imran			

S.# Registration No. Name 1 AFC-B-31/2014-01 Khurram Younus Shaikh s/o M. Younus Shaikh 19 AFC-B-31/2014-19 M. Mubeen Kothari s/o M. Farooque 2 AFC-B-31/2014-02 Ghazanfar Ali Rehmani s/o M. Charajuddin 20 AFC-B-31/2014-20 Khizar Hashmat Pasha s/o Ameer Pasha s/o Ameer Pasha s/o Ameer Pasha s/o Ameer Pasha s/o Abdul Ghaffar 21 AFC-B-31/2014-21 Abdul Aziz s/o Haji Abdul Latif 4 AFC-B-31/2014-04 Sana Ghaffar d/o Abdul Ghaffar 22 AFC-B-31/2014-22 M. Hussain Ghanchi s/o Abdul Qadir 5 AFC-B-31/2014-05 Rahila w/o M. Aon 23 AFC-B-31/2014-23 M. Ali Ghanchi s/o Abdul Qadir 6 AFC-B-31/2014-06 M. Umer Memon s/o Haji Abdullah 24 AFC-B-31/2014-24 Nazia Shaheen Sayeed w/o Sayeed 7 AFC-B-31/2014-07 Kausar w/o Ali Ghurfara Siddigui 25 AFC-B-31/2014-24 Nazia Shaheen Sayeed w/o Sayeed 8 AFC-B-31/2014-08 Muhammad Aamir Farooq s/o M Farooq 26 AFC-B-31/2014-25 Sana Khalid d/o Khalid Iqbal 9 AFC-B-31/2014-09 M. Asad Anwer s/o Haji Mc Feroz Anwer 27 AFC-B-31/2014-27 Safia Bilal w	Karachi
2 AFC-B-31/2014-02 Ghazanfar Ali Rehmani s/o M. Charajuddin 20 AFC-B-31/2014-20 Khizar Hashmat Pasha s/o Ameer Pasha AFC-B-31/2014-20 Khizar Hashmat Pasha s/o Ameer Pasha AFC-B-31/2014-20 Khizar Hashmat Pasha s/o Ameer Pasha AFC-B-31/2014-20 AFC-B-31/2014-21 Abdul Aziz s/o Haji Abdul Latif 4 AFC-B-31/2014-05 Sana Ghaffar d/o Abdul Ghaffar 22 AFC-B-31/2014-22 M. Hussain Ghanchi s/o Abdul Qadir 5 AFC-B-31/2014-05 Rahila w/o M. Aon 23 AFC-B-31/2014-23 M. Ali Ghanchi s/o Abdul Qadir 6 AFC-B-31/2014-06 M. Umer Memon s/o Haji Abdullah 24 AFC-B-31/2014-24 Nazia Shaheen Sayeed w/o Sayeed 7 AFC-B-31/2014-07 Kausar w/o Ali Ghurfan Siddiqui 25 AFC-B-31/2014-25 Sana Khalid d/o Khalid Iqbal 8 AFC-B-31/2014-08 Muhammad Aamir Farooq s/o M Farooq 26 AFC-B-31/2014-25 Noor-ul-Ain Aamir w/o Aamir Abbat 9 AFC-B-31/2014-09 M. Asad Anwer s/o Haji M. Feroz Anwer 27 AFC-B-31/2014-27 Safia Bilal w/o Bilal Aftab 10 AFC-B-31/2014-10 Azam Umer s/o Umer 28 AFC-B-31/2014-29 Abdul Aziz s/o Abdul Majeed	
3 AFC-B-31/2014-03 Zulekha Arshad d/o Abdul Ghaffar 21 AFC-B-31/2014-21 Abdul Aziz s/o Haji Abdul Latif 4 AFC-B-31/2014-04 Sana Ghaffar d/o Abdul Ghaffar 22 AFC-B-31/2014-22 M. Hussain Ghanchi s/o Abdul Qadir 5 AFC-B-31/2014-05 Rahila w/o M. Aon 23 AFC-B-31/2014-23 M. Ali Ghanchi s/o Abdul Qadir 6 AFC-B-31/2014-06 M. Umer Memon s/o Haji Abdullah 24 AFC-B-31/2014-24 Nazia Shaheen Sayeed w/o Sayeed. 7 AFC-B-31/2014-07 Kausar w/o Ali Ghufran Siddiqui 25 AFC-B-31/2014-25 Sana Khalid d/o Khalid Iqbal 8 AFC-B-31/2014-09 Muhammad Aamir Farooq s/o M Farooq 26 AFC-B-31/2014-26 Noor-ul-Ain Aamir w/o Aamir Abba: 9 AFC-B-31/2014-09 M. Asad Anwer s/o Haji M. Feroz Anwer 27 AFC-B-31/2014-27 Safia Bilal w/o Bilal Aftab 10 AFC-B-31/2014-10 Azam Umer s/o Umer 28 AFC-B-31/2014-28 M. Iqbal Umer s/o Muhammad Ume 11 AFC-B-31/2014-11 Shariq Ahmed s/o Khursheed Ahmed 29 AFC-B-31/2014-29 Abdul Aziz s/o Abdul Majeed 12 AFC-B-31/2014-13 Kamran Salahuddin s/o Sheikh M Salahuddin 30 AFC-B-31/2014-31 Muhammad Hussain Khan s/o M. Ayaz Khan 31 AFC-B-31/2014-31 Muhammad Nair s/o Ebrahim Suleman 14 AFC-B-31/2014-13 Muhammad Nair s/o Fashul Abdullah s/o Abdul Sattar Abdullah 32 AFC-B-31/2014-32 S. M. Najam Iqbal s/o S. M. Najam Iqbal s/o S. M. Manzar u	
4 AFC-B-31/2014-04 Sana Ghaffar d/o Abdul Ghaffar 22 AFC-B-31/2014-22 M. Hussain Ghanchi s/o Abdul Qadir 5 AFC-B-31/2014-05 Rahila w/o M. Aon 23 AFC-B-31/2014-24 N. Ali Ghanchi s/o Abdul Qadir 6 AFC-B-31/2014-06 M. Umer Memon s/o Haji Abdullah 24 AFC-B-31/2014-24 Nazia Shaheen Sayeed w/o Sayeed 7 AFC-B-31/2014-07 Kausar w/o Ali Ghufran Siddiqui 25 AFC-B-31/2014-25 Sana Khalid d/o Khalid Iqbal 8 AFC-B-31/2014-08 Muhammad Aamir Farooq s/o M Farooq 26 AFC-B-31/2014-26 Noor-ul-Ain Aamir w/o Aamir Abbas 9 AFC-B-31/2014-09 M. Asad Anwer s/o Haji M. Feroz Anwer 27 AFC-B-31/2014-27 Safia Bilal w/o Bilal Aftab 10 AFC-B-31/2014-10 Azam Umer s/o Umer 28 AFC-B-31/2014-28 M. Iqbal Umer s/o Muhammad Ume 11 AFC-B-31/2014-11 Shariq Ahmed s/o Khursheed Ahmed 29 AFC-B-31/2014-29 Abdul Aziz s/o Abdul Majeed 12 AFC-B-31/2014-12 Kamran Salahuddin s/o Sheikh M Salahuddin 30 AFC-B-31/2014-31 Muhammad Hussain Khan s/o Ebrahim Suleman 13	a
5 AFC-B-31/2014-05 Rahila w/o M. Aon 23 AFC-B-31/2014-23 M. Ali Ghanchi s/o Abdul Qadir 6 AFC-B-31/2014-06 M. Umer Memon s/o Haji Abdullah 24 AFC-B-31/2014-24 Nazia Shaheen Sayeed w/o Sayeed. 7 AFC-B-31/2014-07 Kausar w/o Ali Ghufran Siddiqui 25 AFC-B-31/2014-25 Sana Khalid d/o Khalid Idal 8 AFC-B-31/2014-08 Muhammad Aamir Farooq s/o M Farooq 26 AFC-B-31/2014-26 Noor-ul-Ain Aamir w/o Aamir Abbat 9 AFC-B-31/2014-09 M. Asad Anwer s/o Haji M. Feroz Anwer 27 AFC-B-31/2014-27 Safa Bilal w/o Bilal Aftab 10 AFC-B-31/2014-10 Azam Umer s/o Umer 28 AFC-B-31/2014-28 M. Iqbal Umer s/o Muhammad Umer 11 AFC-B-31/2014-11 Shariq Ahmed s/o Khursheed Ahmed 29 AFC-B-31/2014-29 Abdul Aziz s/o Abdul Majeed 12 AFC-B-31/2014-12 Kamran Salahuddin s/o Sheikh M Salahuddin 30 AFC-B-31/2014-31 Muhammad Hussain Khan s/o M. Ayaz Khan 31 AFC-B-31/2014-31 Muhammad Nair s/o Forageen Muhan 14 AFC-B-31/2014-14 Rashid Minhas Abdullah s/o Abdul Sattar Abdullah 32	
6 AFC-B-31/2014-06 M. Umer Memon s/o Haji Abdullah 24 AFC-B-31/2014-24 Nazia Shaheen Sayeed w/o Sayeed 7 AFC-B-31/2014-07 Kausar w/o Ali Ghufran Siddiqui 25 AFC-B-31/2014-25 Sana Khalid d/o Khalid Iqbal 8 AFC-B-31/2014-08 Muhammad Aamir Farooq s/o M Farooq 26 AFC-B-31/2014-25 Noor-ul-Ain Aamir w/o Aamir Abbar 9 AFC-B-31/2014-09 M. Asad Anwer s/o Haji M. Feroz Anwer 27 AFC-B-31/2014-27 Safia Bilal w/o Bilal Aftab 10 AFC-B-31/2014-10 Azam Umer s/o Umer 28 AFC-B-31/2014-28 M. Iqbal Umer s/o Muhammad Ume 11 AFC-B-31/2014-11 Shariq Ahmed s/o Khursheed Ahmed 29 AFC-B-31/2014-29 Abdul Aziz s/o Abdul Majeed 12 AFC-B-31/2014-12 Kamran Salahuddin s/o Sheikh M Salahuddin 30 AFC-B-31/2014-30 Abdul Karin s/o Ebrahim s/o Ebr	
7 AFC-B-31/2014-07 Kausar w/o Ali Ghufran Śiddiqui 25 AFC-B-31/2014-25 Sana Khalid d/o Khalid lqbal 8 AFC-B-31/2014-08 Muhammad Aamir Farooq s/o M Farooq 26 AFC-B-31/2014-26 Noor-ul-Ain Aamir w/o Aamir Abba: 9 AFC-B-31/2014-09 M. Asad Anwer s/o Haji M. Feroz Anwer 27 AFC-B-31/2014-27 Safia Bilal w/o Bilal Mfatab 10 AFC-B-31/2014-10 Azam Umer s/o Umer 28 AFC-B-31/2014-28 M. lqbal Umer s/o Muhammad Ume 11 AFC-B-31/2014-11 Shariq Ahmed s/o Khursheed Ahmed 29 AFC-B-31/2014-29 Abdul Aziz s/o Abdul Majeed 12 AFC-B-31/2014-12 Kamran Salahuddin s/o Sheikh M Salahuddin 30 AFC-B-31/2014-30 Abdul Karim s/o Ebrahim Suleman 13 AFC-B-31/2014-13 Muhammad Hussain Khan s/o M. Ayaz Khan 31 AFC-B-31/2014-31 Muhammad Nasir s/o Faqeer Muhan 14 AFC-B-31/2014-14 Rashid Minhas Abdullah s/o Abdul Sattar Abdullah 32 AFC-B-31/2014-32 S. M. Najam lqbal s/o S. M. Manzar u	
8 AFC-B-31/2014-08 Muhammad Aamir Farooq s/o M Farooq 26 AFC-B-31/2014-26 Noor-ul-Ain Aamir w/o Aamir Abbas 9 AFC-B-31/2014-09 M. Asad Anwer s/o Haji M. Feroz Anwer 27 AFC-B-31/2014-27 Safia Bilal w/o Bilal Aftab 10 AFC-B-31/2014-10 Azam Umer s/o Umer 28 AFC-B-31/2014-28 M. Iqbal Umer s/o Muhammad Ume 11 AFC-B-31/2014-11 Shariq Ahmed s/o Khursheed Ahmed 29 AFC-B-31/2014-29 Abdul Aziz s/o Abdul Majeed 12 AFC-B-31/2014-12 Kamran Salahuddin s/o Sheikh M Salahuddin 30 AFC-B-31/2014-30 Abdul Karim s/o Ebrahim Suleman 13 AFC-B-31/2014-13 Muhammad Hussain Khan s/o M. Ayaz Khan 31 AFC-B-31/2014-31 Muhammad Nasir s/o Faqeer Muha 14 AFC-B-31/2014-14 Rashid Minhas Abdullah s/o Abdul Sattar Abdullah 32 AFC-B-31/2014-32 S. M. Najam Iqbal s/o S. M. Manzar u	ım Mallick
9 AFC-B-31/2014-09 M. Asad Anwer s/o Haji M. Feroz Anwer 27 AFC-B-31/2014-27 Safia Bilal w/o Bilal Aftab 10 AFC-B-31/2014-10 Azam Umer s/o Umer 28 AFC-B-31/2014-28 M. Iqbal Umer s/o Muhammad Ume 11 AFC-B-31/2014-11 Shariq Ahmed s/o Khursheed Ahmed 29 AFC-B-31/2014-29 Abdul Aziz s/o Abdul Majeed 12 AFC-B-31/2014-12 Kamran Salahuddin s/o Sheikh M Salahuddin 30 AFC-B-31/2014-31 Abdul Karim s/o Ebrahim Suleman 13 AFC-B-31/2014-13 Muhammad Hussain Khan s/o M. Ayaz Khan 31 AFC-B-31/2014-31 Muhammad Nasir s/o Faqeer Muhan 14 AFC-B-31/2014-14 Rashid Minhas Abdullah s/o Abdul Sattar Abdullah 32 AFC-B-31/2014-32 S. M. Najam Iqbal s/o S. M. Manzar u	
10 AFC-B-31/2014-10 Azam Umer s/o Umer 28 AFC-B-31/2014-28 M. Iqbal Umer s/o Muhammad Ume 11 AFC-B-31/2014-11 Shariq Ahmed s/o Khursheed Ahmed 29 AFC-B-31/2014-29 Abdul Aziz s/o Abdul Majeed 12 AFC-B-31/2014-12 Kamran Salahuddin s/o Sheikh M Salahuddin 30 AFC-B-31/2014-30 Abdul Karis m s/o Ebrahim Suleman 13 AFC-B-31/2014-13 Muhammad Hussain Khan s/o M. Ayaz Khan 31 AFC-B-31/2014-31 Muhammad Naisr s/o Faqeer Muhan 14 AFC-B-31/2014-14 Rashid Minhas Abdullah s/o Abdul Sattar Abdullah 32 AFC-B-31/2014-32 S. M. Najam Iqbal s/o S. M. Manzar u	
11 AFC-B-31/2014-11 Shariq Ahmed s/o Khursheed Ahmed 29 AFC-B-31/2014-29 Abdul Aziz s/o Abdul Majeed 12 AFC-B-31/2014-12 Kamran Salahuddin s/o Sheikh M Salahuddin 30 AFC-B-31/2014-30 Abdul Karim s/o Ebrahim Suleman 13 AFC-B-31/2014-13 Muhammad Hussain Khan s/o M. Ayaz Khan 31 AFC-B-31/2014-31 Muhammad Nasir s/o Faqeer Muhai 14 AFC-B-31/2014-14 Rashid Minhas Abdullah s/o Abdul Sattar Abdullah 32 AFC-B-31/2014-32 S. M. Najam Iqbal s/o S. M. Manzar u	
12 AFC-B-31/2014-12 Kamran Salahuddin s/o Sheikh M Salahuddin 30 AFC-B-31/2014-30 Abdul Karim s/o Ebrahim Suleman 13 AFC-B-31/2014-13 Muhammad Hussain Khan s/o M. Ayaz Khan 31 AFC-B-31/2014-31 Muhammad Nasir s/o Faqeer Muhai 14 AFC-B-31/2014-14 Rashid Minhas Abdullah s/o Abdul Sattar Abdullah 32 AFC-B-31/2014-32 S. M. Najam Iqbal s/o S. M. Manzar u	
13 AFC-B-31/2014-13 Muhammad Hussain Khan s/o M. Ayaz Khan 31 AFC-B-31/2014-31 Muhammad Nasir s/o Faqeer Muhan 14 AFC-B-31/2014-14 Rashid Minhas Abdullah s/o Abdul Sattar Abdullah 32 AFC-B-31/2014-32 S. M. Najam Iqbal s/o S. M. Manzar u	
14 AFC-B-31/2014-14 Rashid Minhas Abdullah s/o Abdul Sattar Abdullah 32 AFC-B-31/2014-32 S. M. Najam Iqbal s/o S. M. Manzar u	
	nad
	lassan
15 AFC-B-31/2014-15 Amir Naim Khan s/o M Naim Khan 33 AFC-B-31/2014-33 M. Ashraf s/o M. Ismail Ahmed	
16 AFC-B-31/2014-16 Dlip Kumar s/o Jivan 34 AFC-B-31/2014-34 S. Majid Hussain s/o Syed Shakir Zai	
17 AFC-B-31/2014-17 Muhammad Raza Arif s/o Arif Rathor 35 AFC-B-31/2014-35 M. Adnan Sharif s/o M. Sharif	
18 AFC-B-31/2014-18 Faizan Khalid s/o Irfan Khalid 36 AFC-B-31/2014-36 Tariq Nasim s/o M. Nasim	

S.#	Registration No.	Name	S.#	Registration No.	Name
1	AFC-B-32/2014-01	Abdul Basit Thaplawala s/o Abdur Razzaq	20	AFC-B-32/2014-20	Huma Amir d/o Amir Naim
2	AFC-B-32/2014-02	Muhammad Iqbal s/o M. Yaqoob	21	AFC-B-32/2014-21	Tasneem Akram Khan d/o M. Akram
3	AFC-B-32/2014-03	Ovais Bin Alam s/o Syed M. Alam	22	AFC-B-32/2014-22	Jawwad Bin Wasi s/o Wasi Ahmed Khan
4	AFC-B-32/2014-04	Fahad Ageel s/o Ageel Ahmed	23	AFC-B-32/2014-23	Mazher Rasheed s/o M. Rasheed
5	AFC-B-32/2014-05	Richard Paul Dean s/o Joseph Dean	24	AFC-B-32/2014-24	Aysha Tariq d/o Syed Azfar Irshad
5	AFC-B-32/2014-06	M. Hanif s/o M. Siddiq	25	AFC-B-32/2014-25	Shama Asim d/o Rais Ahmed Khan
7	AFC-B-32/2014-07	Faizan Siddique s/o M. Siddique	26	AFC-B-32/2014-26	Samia Qasmi d/o Asim Qasmi
;	AFC-B-32/2014-08	Adnan Zia s/o M. Younas	27	AFC-B-32/2014-27	Sarah Amir d/o Ali Qassim
)	AFC-B-32/2014-09	Hasan Javed s/o M. Javed	28	AFC-B-32/2014-28	Salim Razak Bramchari s/o A. Razak
0	AFC-B-32/2014-10	Khalid Hameedi s/o Mazhir Hussain	29	AFC-B-32/2014-29	Mirza Taimur Baig s/o Mirza Afsir Baig
1	AFC-B-32/2014-11	Imran Majid s/o Abdul Majid	30	AFC-B-32/2014-30	Hamza K. Qasamwala s/o M. Shakil
2	AFC-B-32/2014-12	Syed Tarig Rafi s/o Syed Rafi Uddin	31	AFC-B-32/2014-31	Kamran Haider Karjatwala s/o Ghulam Abbas
3	AFC-B-32/2014-13	Kashif M. Faroog s/o M. Faroog	32	AFC-B-32/2014-32	Asif Raza s/o Akber Ali
4	AFC-B-32/2014-14	Muhammad Asim s/o M. Siddique	33	AFC-B-32/2014-33	Syed Murtaza Haider Rizvi s/o M. Haider
5	AFC-B-32/2014-15	Sami-Ud-Din Shaikh s/o S. M. Razi ud Din	34	AFC-B-32/2014-34	Sumera Sajjad w/o Sajjad Hussain
6	AFC-B-32/2014-16	Shazia Nafees d/o M. Nafees	35	AFC-B-32/2014-35	Shahida Ishaq d/o M. Ishaq
7	AFC-B-32/2014-17	Abdul Majeed s/o Mohammadi	36	AFC-B-32/2014-36	Maizia Akbar Ali d/o Akbar Ali
8	AFC-B-32/2014-18	Ghulam Sarwar s/o Ghulam Nabi	37	AFC-B-32/2014-37	Khurram Hameed Khan s/o Abdul Hameed Khan
9	AFC-B-32/2014-19	Sophia Wahab d/o Ali Wahab	38	AFC-B-32/2014-38	M. Vagaruddin s/o M. Iftikharuddin

CYAN MAGENTA YELLOW BLACK CYAN MAGENTA YELLOW BLACK

Agents Foundation Course January to March 2014





Following candidates have been declared successful:

S.#	Registration No.	Name	S.#	Registration No.	Name
1	922/29/7	Mohsin Shah Bukhari s/o Syed Bahar Shah Bukhari	11	936/29-21	Saima Imran Nagyi w/o Imran Haider
)	923/29-8	Yasir Ali s/o Muhammad Yasin	12	937/29-22	Nayyer Waseem s/o Abdul Saleem
3	924/29-9	Muhammad Nadeem Latif s/o Abdul Latif	13	938/29-23	Hassaan Ahmed Khan s/o Tehseen A. Khan
1	929/29-14	Umair Saleem s/o Muhamamd Saleem	14	939/29-24	Samra Sohail Malik d/o Mahmood Ahmed Butt
;	930/29-15	Muhamamd Shafi Anjum s/o Saleh Muhammad	15	940/29-25	Saif-Ullah s/o Abdul Khaliq
,	931/29-16	Hassan Sabih s/o Sh. Khushnood Ashraf	16	941/29-26	Khizar Ahmed Syal s/o Shams-ud-Din Syal
7	932/29-17	Abdul Rashid Bhatti s/o Bagar Muhammad Bhatti	17	942/29-27	Zeeshan Qamar s/o M. Qamar Shad
	933/29-18	Aneela Faroog Puri w/o Faroog Igbal Puri	18	943/29-28	Waris Noor s/o Noor Muhammad
)	934/29-19	Muhammad Saeed s/o Aas Muhammad	19	949/29-34	Shaheen Akhtar w/o Mukhtar Ali
10	935/29-20	Sanam Igbal d/o M. Igbal Khurshid Bodla			

30th Ba	atch (February 12, 2014	()			Lahore
S.#	Registration No.	Name	S.#	Registration No.	Name
1	950/30-1	Naveed Ahmed Siddigui s/o Saeed Ahmed Siddigui	14	965/30-16	Ayesha Noman w/o Noman Shokat
2	951/30-2	Muhammad Faisal Anwar s/o Muhammad Anwer	15	966/30-17	Amna Shakeel d/o Qureshi M. Ashraf
3	953/30-4	Muhammad Afzaal s/o Muhammad Ibrahim	16	967/30-18	Salma Farooq Khan d/o Muhammad Farooq Khan
4	954/30-5	Abdul Majeed s/o Abdul Rasheed	17	968/30-19	Usman Jaffery s/o Aqeel Jaffery
5	955/30-6	Anjum Sohail s/o Abdul Hameed	18	969/30-20	Muhamamd Igbal s/o Wali Muhammad
6	956/30-7	Mian Tariq Naz s/o Mian Muhammad Taqi Naz	19	970/30-21	Zeeshan Ansari s/o Ageel-ud-Din Ansari
7	957/30-8	Sajida Amjad w/o Muhammad Amjad	20	971/30-22	Hasnain Raza Khan s/o Hamid Hussain Khan
8	958/30-9	Ahsan Murtaza s/o Ghulam Murtaza	21	972/30-23	Tariq Mahmood s/o Abdul Ghafoor
9	959/30-10	Shafiq-ur-Rehman s/o Safdar Ali Khan	22	973/30-24	Zarina Begum w/o Syed Ijaz Rasool Kazmi
10	960/30-11	Syed M. Asif Shah s/o Syed M. Aslam Shah	23	974/30-25	Fahad Mahmood Chaudhary s/o Ijaz Mahmood Chaudhary
11	961/30-12	Saeed Ahmed s/o Abdul Hameed	24	975/30-26	Syeda Faiza Batool w/o Syed Hammad Haider Naqvi
12	963/30-14	Mubashir Iqbal s/o Muhammad Iqbal Qureshi	25	976/30-27	Rubina Saleem w/o Saleem Ahmed
13	964/30-15	Muhammad Asim Ayaz s/o Muhammad Riaz			

S.#	Registration No.	Name	S.#	Registration No.	Name
	1046/33-1	Iftikhar Hussain s/o Ameer Hussain	17	1062/33-17	Rafia Basit w/o Basit Anwar Butt
2	1047/33-2	Zeeshan Anis s/o M. Anis	18	1063/33-18	Sagheer Ahmed s/o Bashir Ahmed
3	1048/33-3	Amjad Hamid Awan s/o Abdul Hamid Nasim	19	1064/33-19	Khurram Shahzad s/o M. Boota Ajaz
	1049/33-4	Faiz Mohayy-ud-Din s/o Shehbaz Hussain	20	1065/33-20	M. Kashif s/o M. Ishaq
	1050/33-5	Islam Hussain s/o Ghulam Hussain	21	1066/33-21	M. Riaz s/o M. Shafi
5	1051/33-6	Shabana Hamid w/o M. Hamid Ali Janjua	22	1067/33-22	M. Aslam Malik s/o M. Ramzan
,	1052/33-7	Sana Gillani d/o Syed Zafar Ali Shah Gillani	23	1068/33-23	M. Arshad s/o Ch. Abdul Karim
	1053/33-8	Arshi Shafiq w/o Sajjad Haider	24	1069/33-24	M. Akhlaq s/o M. Ishaq
	1054/33-9	Syed Shahjahan s/o Naveed Hussain Shah	25	1070/33-25	Syed Ali Asghar Shah s/o Syed Azhar Ali shah
0	1055/33-10	Ayesha Moeen w/o Moeen-ud-Din	26	1071/33-26	Naveed Yousaf s/o M. Yousaf
1	1056/33-11	M. Asif s/o M. Shafi	27	1072/33-27	Naghma Dilawaz Bukhri d/o M. Ahmed Bukhri
2	1057/33-12	Ilyas Hussain s/o Muhamad Younus	28	1073/33-28	Anisa Roohi w/o Late Basharat Mahmood Barlas
3	1058/33-13	Sumaira Inyat w/o M. Rizwan Khokhar	29	1074/33-29	Bilal-ul-Nabi s/o Shafquat Hussain
4	1059/33-14	Anam Basit d/o Basit Anwar Butt	30	1075/33-30	Syed Agha Haider s/o Syed Haider Shah
5	1060/33-15	Ghulam Sara w/o M. Azam	31	1076/33-31	Shakila Nigar w/o Ilyas Muhammad
16	1061/33-16	Rukhsana Zaman w/o M. Zaman	32	1077/33-32	Fareeda Hayee w/o Abdul Hayee

CYAN MAGENTA YELLOW BLACK CYAN MAGENTA YELLOW BLACK

Agents Foundation Course January to March 2014





Following candidates have been declared successful:

					Hyd
S.#	Registration No.	Name	S.#	Registration No.	Name
1	AFC-B-01/2014-01	Sanober Shameem d/o Shameem Ahmed	9	AFC-B-01/2014-09	Syed Rashid Hussan s/o Syed Hamid Hussain
2	AFC-B-01/2014-02	Naeema Rashid Hussain w/o Syed Rashid Hussain	10	AFC-B-01/2014-10	Farman Ahmed Jatoi s/o Karim Bum
3	AFC-B-01/2014-03	Yasir Rasool Memon s/o Ghulam Rasool	11	AFC-B-01/2014-11	Abdul Munaf s/o Mohammad
4	AFC-B-01/2014-04	Waheeda Farman w/o Farman Ahmed	12	AFC-B-01/2014-12	Bushra Siddiqi d/o Muhammad Sharif
5	AFC-B-01/2014-05	Jawaid Khan s/o Abdul Rasheed	13	AFC-B-01/2014-13	Rizwana Bano d/o Muhammad Arif
5	AFC-B-01/2014-06	Gawaskar s/o Dr Leela Ram	14	AFC-B-01/2014-14	Yasmin Bano d/o Abdul Razzaque
7	AFC-B-01/2014-07	Jagdish Kumar Ravi s/o Devi Das	15	AFC-B-01/2014-15	Rehan s/o Abdullah
3	AFC-B-01/2014-08	Abdul Hameed Oureshi s/o Lila Khan	16	AFC-B-01/2014-16	M. Faisal s/o M.Yakoob

S.#	Registration No.	Name
		- Name
1	AFC-B-2/2014-01	Muhammad Saqib s/o Muhammad Jameel
2	AFC-B-2/2014-02	Muhammad Ali Raza s/o Khalil Ahmed
3	AFC-B-2/2014-03	Babar Imran s/o Noor Din
4	AFC-B-2/2014-04	Aamir Muslim s/o Muhammad Muslim
5	AFC-B-2/2014-05	Sumaira Bilal w/o Ahmad Bilal Anwar
6	AFC-B-2/2014-06	Shahida Parveen w/o Abdul Qayyum
7	AFC-B-2/2014-07	Amjad Ali s/o Muhammad Akbar
8	AFC-B-2/2014-08	Ghulam Fizzah d/o Ghulam Hussain
9	AFC-B-2/2014-09	Farhat Kamran w/o Babar Kamran Qureshi
10	AFC-B-2/2014-10	Ghulam Asia Niazi w/o M. Nasir Ullah Khan Niazi
11	AFC-B-2/2014-11	Jazib Naeem s/o Naeem Ahmed
12	AFC-B-2/2014-12	Nosheen Mubashir w/o Muhammad Mubashir
13	AFC-B-2/2014-13	Bushra Khalid w/o Khalid Mehmood Sarwar
14	AFC-B-2/2014-14	Muhammad Talha Nasir s/o Muhammad Nasir Ehsan
15	AFC-B-2/2014-15	Waheed Shah s/o Shabir Ahmed Shah
16	AFC-B-2/2014-16	Umair Ahmed s/o Rauf Iqbal
17	AFC-B-2/2014-17	Amir Haroon Ali s/o Muhammad Iftikhar
18	AFC-B-2/2014-18	Muhammad Ishaq s/o Abdul Hameed
19	AFC-B-2/2014-19	Naveeda Akhtar w/o Khan Bahadur Mughal
20	AFC-B-2/2014-20	Lubna Sattar Malik d/o Abdul Sattar Malik
21	AFC-B-2/2014-21	Muhammad Rehan s/o Shamshad Gul
22	AFC-B-2/2014-22	Masud Ahmad s/o M. Sadiq
23	AFC-B-2/2014-23	Muhammad Aslam Chishti s/o Fazal Muhammad
24	AFC-B-2/2014-24	Muhammad Irfan Anwar s/o M. Anwar
25	AFC-B-2/2014-25	Muhammad Ashraf s/o Bahadar Ali Khan
26	AFC-B-2/2014-26	Maryam Feroz w/o Mubashar
27	AFC-B-2/2014-27	Khan Ahmed Qahafa Ghazi s/o R. A. K. Ghazi
28	AFC-B-2/2014-28	Shazia Gohar d/o Gohar Nayab
29	AFC-B-2/2014-29	Asad Ullah Khan s/o M. Abdullah Khan
30	AFC-B-2/2014-30	Tahir Masood Minhas s/o M. Hussain
31	AFC-B-2/2014-31	Kamran M. Baig s/o Sultan M. Baig
32	AFC-B-2/2014-32	Fida Ali s/o Muhammad
33	AFC-B-2/2014-33	Umair Hafeez s/o Hafeez ur Rehman



S.#	Registration No.	Name
34	AFC-B-2/2014-34	Shahbaz Hameed s/o Haji Malik M. Hameed
35	AFC-B-2/2014-35	Muhammad Yasir Janjua s/o M. Sabir Janjua
36	AFC-B-2/2014-36	Hanif ur Rehman s/o M. Ramzan
37	AFC-B-2/2014-37	Khurram Choudhry s/o Choudhry M. Mushtaq
38	AFC-B-2/2014-38	Abdul Raheem s/o Fazal Kareem
39	AFC-B-2/2014-39	M. Umer Daraz Khan Sumbul s/o Mansoor Alam Khan
40	AFC-B-2/2014-40	Zaheer Tahir s/o Lal Din
41	AFC-B-2/2014-41	Yasir Khan s/o Izzat Khan
42	AFC-B-2/2014-42	Omair Farooq s/o Khalid Farooq
43	AFC-B-2/2014-43	Muhammad Akhtar s/o Muhammad Shafi
44	AFC-B-2/2014-44	Tasneem Ahsan Jatoi w/o Ahsan Ahmed Jatoi
45	AFC-B-2/2014-45	Saima Haleem w/o Abdul Haleem
46	AFC-B-2/2014-46	Zia ul Hag Faroogi s/o Muhammad Hag

قیام پاکستان کے وقت بین الاقوامی ہیمہ کاروں کی اجارہ داری تھی۔ ملکی صنعت ہیمہ ارتقاء کے ابتدائی دور میں تھی اور قومی ادارے رفتہ رفتہ قیام پزیر ہورہ سے تھے۔ دوسرے ممالک کی طرح اُس وقت کے ہیمہ کاروں نے اپنی نمائندہ انجمن تفکیل دی جس کا نام انشورنس ایسوی ایش آف پاکستان (IAP) رکھا۔ اس تنظیم کا اولین مقصدا پینے ارکان کے لیئے کاروباری نظم وضیط اور اصول وضع کرنا تھا۔ ضابطہ ہیمہ (In surance Regulations) کے قانونی تقاضوں کی فیمیل اور ہم پیشہ کاروباری کشاکش میں غیر پیشہ وارانہ طرائق کی حوصلہ تکنی کے لیئے بیمہ کاروں کی اس انجمن نے صلہ تحفظ کی شرح کا متفقدر نے نامہ (Tarif) تشکیل دیا جو کہ مادی ہیمہ کی 8 بڑی اقسام

- آگاوردیگرخطرات (Fire and Allied Perils)
 - مال برداري (Transport and Marine)
 - موٹر (Motor) اور
- مزدوروں کے حادثاتی ضررجسم (W orkmen Compensation) کے بیمدلا گوتھے۔

اس لازمی نرخ نامہ کے نظام سے جہاں مادی بیمہ کی صنعت کو مشخکم ہونے میں مدد کی وہاں بدعنوانیاں پنییں۔جس سے یقیناً صنعت بیمہ نشودنما کی زبردست استعداد کے باوجود ماضی میں ایک صحت مند کشاکش اور ترقی سے محروم رہی جو کہ اسکا مقدر ہونا چاہئے تھا۔ اکیسویں صدی کے نقاضوں کو مذظر رکھتے ہوئے اس نظیم نے دانا کی اور عاقب اندیثی کی راہ اپنائی اور 5 0 0 2ء میں مادی بیمہ کے لازمی نرخ نامہ کواپنے ارکان کیلئے مشاورتی بنادیا۔ اس نظیم کی ''دفعات نشکیل'' میں ترمیم کے بعداب بیمہ زندگی کے کاروبار سے منسلک تجی بیمہ کارجھی اس نظیم کے رکن بن سے میں میں میں میں میں میں کہ بیمہ کاروبار کے مابین ایک صحت مندانہ کاروبار کی کشاکش پنپ رہی گئے ہیں۔ اس پیشہ وارانہ رویہ سے نہ صرف بیمہ کے صارفین کو تحفظ کی انتہاں میں سوئیس نسبعہ کم شرح بیمہ پر دستیاب ہیں بلکہ بیمہ کاروبار کے مابین ایک صحت مندانہ کاروبار کی کشاکش پنپ رہی

ہے۔ آج ہر خص سکون اورسلامتی کامتمنی ہے اور بیمہایک ایسا ذریعہ ہے جوکسی حد تک معاثی حوالے سے ہماری زندگی میں اہم کردارادا کرسکتا ہے۔اس پس منظر میں کوئی بھی ذی شعور معاثی خوشحالی میں پیش رفت کسلتے ہیمہ کی اہمیت سے انکارنہیں کرسکتا۔

صنعت بیمہ کی نشودنما کی زبردست استعداد سے بھر بورفائدہ اٹھانے کیلئے حکومت نے تکافل (بیمہ کا اسلامی فیم البدل) کے کاروبار کوعام کرنے کے لئے 5 0 0 2ء میں T a k a fu I R u le s کا نفاذ کیااوراس وقت یا کستان کے بھی شعبہ میں 5 تکافل کار سرگرم عمل ہیں اور مستقبل قریب میں ان کی تعداد میں اضافیہ توقع ہے۔

'' تکافل''اسلامی اخوت اور بھای چارہ کے اصولوں پربنی ایک ایسانظام ہے جس میں شرکت کنندگان باہمی مفاہمت کے اصولوں پروضع کیئے گئے نا گہانی یا حادثاتی واقعہ کا شکار ٹریک کار کی مالی مدد کرتے ہیں۔ تکافل کا نظام رباء،غرّ راورمیسر جیسے غیراسلامی عناصر سے محفوظ ہے۔ یقیناً ان لوگوں کے لیئے جو بیمہ کو اسلامی نظریے سے دیکھتے ہیں'' بکافل' ایک نیم البدل ہے۔ضرورت تکافل کے بارے میں پر چارکرنے کی ہے زیادہ سے زیادہ لوگ اس کی افادیت سے مستنفید ہوں۔

وساویز بیمه (In surance Policy) اس معاہدے کا جوت ہے جس کی بنیاد پر بیمه داریا اس کے دارث حادثہ کی صورت میں نقصانات کی تلافی کیلئے بیمہ کارکور جوع کرتے ہیں۔ اس سلسلے میں وجہ حادثہ اور بیمہ شدہ نقصان کا تعین عموماً فریقین میں اختلافات کا باعث بن سکتے ہیں۔ اگر وجہ حادثہ دائرہ بیمہ ہے اہر ہے تو بیمہ کارا پی ذمہ داری سے منحرف ہوتے ہوئے دوگی دارکو اپناموقف ثبوت کے مابین بحث اختیار کر سکتا ہے۔ بھر کر حادثہ بیمہ شدہ ساتھ ہیں کہ فرق کا تعین مجمود نقصان کا تعین عموماً فریقین میں اختلافات کو بھر کی دور کر میں کہ مارک کے مابین بحث اختیار کر سکتا ہے۔ دیگر الیم سورت حال سے نبٹے کیلئے مختب بیمہ کی ہا قاعدہ گرانی کیلئے ایک قانونی ضابطہ ہے۔ جس کانام "In surance Ordinance 2000 ہے۔ جس نے محمد کا دور کی ساتھ میں میں بھی صنعت بیمہ کی ہا قاعدہ گرانی کیلئے ایک قانونی ضابطہ ہے۔ جس کانام "In surance Ordinance 2000 ہے۔ جس نے

Securities and Exchange Commission of Pakistan (SECP) بحثيت ضابطِ بمد

(Insurance Regulator) اس آرڈیننس کے نفاذ کا ذمہ دار ہے۔

"In surance Act - 1938" کومنسوخ کرکے اگست 0 0 0 2 میں اس کی جگہ لی۔

SECP کی اولین ذمہداری بیمہداروں کے حقوق کے تحفظ کویقتی بنانا ہے اس کے علاوہ صنعت بیمہ کی صحت مندنشونما کے فروغ کے عمل میں ضابط بیمہ کا کردار بہت اہمیت کا حامل ہے۔ اس حوالے سے SECP کا کردار بہت مثبت رہا ہے۔ ایک طرف بیمہ کاروں کو مالی طور پرمضبوط بنانے کیلئے کم از کم سرماییکاری کی مدکوصنعت بیمہ کے تعاون سے OD 7ء میں تقریباً چارگنا ہڑھا دیا گیا تو دوسری طرف غیرمکلی سرماہیکاروں کو اب یا کستان میں OD 1 فیصد ملکیت کے ساتھ بیمہ یا تکافل کے کاروبار کی اجازت ہے۔

بیشی سر مابیه (C a p ital G a in) کی آمدن پر بیمه کارون کو (T a x) کی چھوٹ رہی جس سے اُن کووقت کے ساتھ ساتھ اپنی مالی ساکھ شکام کرنے میں بڑی مدد ملی ہے۔ اس شمن میں 27 در تمبر 7 0 0 2ء کا افسوس ناک واقعہ کس کو یادنہیں جب محتر مہ بے نظیر بھٹو کے صفا کا نہ ہلاکت کے دیمل میں فسادات کے منتیج میں پاکستان کی صنعت بیمہ کو تقریباً 5 بلین روپے کے تاریخی نقصانات کا بوجھ سہنا پڑا۔ جو بیمہ داروں نے اپنی مالی صلاحیت کے بل براور مکرر بیمہ کاروں کی مددسے بڑی خوش اسلوبی سے نبھایا۔

قوانین موٹروہ پیکلذ (Motor Vehicles Laws) پڑمل درآ مذکرنے کی ذمہ داری صوبائی حکومت کا صوابد ندہے کئی بھی مشینی گاڑی کوسڑک یا عوامی جگہ پرلانے کیلئے اس کے مالک کیلئے ضروری ہے کہ وہ تیسر بے نویق کے حادثاتی موت یا جسمانی چوٹ کی ذمہ داری کا بیمہ

(Motor Third Party Compulsory Insurance) رکھتا ہو

عوام الناس کی لاعلمی سے فائدہ اٹھاتے ہوئے گئی بلا اختیار گروہ اس لازمی قانونی تقاضہ کو پورا کرنے کیلئے جعلی شبوت نامہ (Bogus Certificate) جاری کرنے کی غیر قانونی سرگرمیوں میں ملوث ہیں۔ اِن غیر قانونی سرگرمیوں سے ناصر ف حکومت سے جائز اجازت رکھنے والے ہیمہ اور تکافک کا ہرسال کروڑ وں روپے کی صلاحتی فظ کی آمدن سے محروم ہو جاتے ہیں بلکہ حادثات کی صورت میں وِر ثا اور زخیوں کوکئی معاوضہ بھی نہیں ملتا۔ اس صورت حال کے سدباب کیلئے حکومت پاکستان نے SECP کی پیش کردہ تجاویز کو عملی جامع بہنانے کیلئے 8 0 0 2 میں صوبائی حکومتوں کومشورہ دیا مگر برقسمتی سے ایک مخصوص مفاد برست طبقہ نے اس میں کوئی خاطر خواہ پیش رفت نہ ہونے دی۔



پاکستان کی صنعت بیمه ... ایک تعارف ڈاکٹر ممتاز ہاشی رُکن اکیڈ مک کونسل پاکستان انشورنس انسٹیٹیوٹ

نا گہانی حادثات کااندیشہ اورخوف ایک فطری کیفیت ہے جس کا سلسلہ اتناہی پُرانا ہے جتنا کہ انسانی تاریخُ ۔اس فطری کیفیت کے سدیاب کیلئے تین صورتیں ہیں۔

(۱) السے حالات كامقابلہ ماسامنا كيا جائے

(۲) ایسے حالات سے بحاجائے جس سے حادثے کا خوف بااندیشہو یا

(m) ایسے حالات سے نبٹنے کیلئے مددیا تحفظ حاصل کیا جائے

ہ پتیسری صورت ایک خاص حوالہ میں بیمہ گی بنیاد ہے۔ عام خہم زبان میں بیمہا یک ایسا طریقہ کاریا نظام ہے۔ جس میں شامل بہت سے لوگوں کی معاونت سے اِنہی میں سے کچھ برقسمت لوگوں کے حادثاتی نوعیت کے مالی نقصانات کی تلافی کی جاتی ہے۔

بیمہ پرتبرہ کرنے سے پہلے ہم اس کاسرسری تاریخی جائزہ لیتے ہیں۔

سولہویں صدی سے پہلے بیمہ کا نظام نقصانات کو باہمی شراکت سے بچرا کرنے پر منی تھااور یوں شخفط زندگی اور سمندری خطرات سے بچاؤ کے بیمہ کی ابتدا ہوئی۔

6 6 6 1ء کی لندن کی بڑی آگئے نے آگ سے نقصانات کی تلافی کے بیمہ کوچنم دیا۔ پر برز

پھراُ نیسویں صدی کے شنتی انقلاب سے پیدا ہونے والے خطرات سے نبٹنے کیلئے بیمہ کی اوراقسام وجود میں آئیں۔ پھراُ نیسویں صدی کے منتقل انقلاب سے پیدا ہونے والے خطرات سے نبٹنے کیلئے بیمہ کی اوراقسام وجود میں آئیں۔

اب دورِ جدیدی ضروریات نے بیمہ کوتیکنیکی اعتبار سے کافی پیچیدہ ہنادیا ہے۔

بید کا بنیا دی مقصد نقصانات کے بو جھ کو بیمہ کار پر منتقل کرنے نے ساتھ سانتھ ایک ایسانظام تفکیل کرنا ہے جونا صرف بیمہ داروں کے حادثاتی نقصانات کو منصفانہ انداز سے پورا کرے بلکہ ایک ایساطریقیہ کار مروج ہوجس میں صلی تحفظ (In surance Premium) کی شرح (Rate) مناسب ہو۔

روایتی طور پر بیمه کودو حصوں میں دیکھا جا سکتا ہے۔زندگی (Life) اور مادی (N o n Life) جائیداد،املاک، ذمه داری،حقوق اور مفادات سے متعلق بیمه کی اقسام''مادی'' بیمہ کے زُمرے میں آتی ہیں۔

بیمہ زندگی کے کاروبار میں آیک (1) سرکاری اور آٹھ (8) نجی ادارے سرگرم عمل ہیں۔ مادی بیمہ کے حوالے سے سرکاری ا ثاثوں اور مفادات کے بیمہ کا اختیار صرف بیشنل انشور نس سمپنی (NICL) کو ہے۔رہائمی حلقہ تو فی الوقت اُنتالیس (39) سے زیادہ بیمہ کاروں کے پاس مادی بیمہ کے کاروبار کرنے کا اجازت نامہ ہے۔

SECP کے انداز نے کے مطابق 2012 کا مجموعی صلہ تحفظ (Total Insurance Premium) کے 145 ہلین روپے سے تجاوز کر گیا۔ ایک مختاط اندازے کے مطابق پاکستان کی 1 فیصد سے کم آبادی لفظ ہیمہ سے روشناس ہے اور بمشکل 3 فیصد نے سرف ہیمہ کی اہمیت اور افادیت کو شلیم کرتی ہے بلکہ اس سے مستفید بھی ہورہی ہے۔ دین اسلام میں ہیمہ باعث لاعلمی مسلم آبادی کا ایک بڑا ھے اس کوغیر اسلامی ہیمتے ہوئے اس سے گریز کرتا ہے۔ دوسری طرف صاحب حثیت افراد کی اکثریت نہ صرف ہیمہ کی اہمیت کو بخوتی ہجھتی ہے بلکہ اس سے بھر پوراستفادہ بھی حاصل کر رہی ہے۔

کنی ملک مین عوام الناس تک بیمه کی پینج (In surance Penetration) کی شرح کواس کے کل صله تحفظ کومجموعی مُلکی پیداوار (GDP) کے تناسب میں دیکھا جاتا ہے۔ بیشرح 2 1 0 2ء میں یا کستان کی ایک فیصد (% 1 7 . 0) سے بھی کم تھی۔جبکہ بھارت میں حیار (% 0 . 4) فیصد سے زیادہ۔

بیمہ پرخرج کامواز نہ فی کس''صلة خفظ'' (In surance Density) کے نصاب میں کیا جاتا ہے جو 2 1 0 2میں پاکستان میں 70 . 8 \$ امریکی ڈالراور بھارت میں 7 7 . 2 5\$امریکی ڈالرتھا۔

جب پاکستان معرض وجود میں آیا تواس وقت غیر مکنی بیمہ کمپنیوں کی اجارہ داری تھی۔ مقامی مادی بیمہ کی صنعت کوفروغ ، مالی استحکام ، اور زرمبادلہ کا ملک سے انخلاء رو کئے کیلئے 2 1 9 میں پاکستان رکی انشورنس کارپوریشن (PRCL) کا قیام عمل میں آیا۔ یول لازمی مکر تربیمہ (Compulsory Reinsurance) کی ابتداء ہوئی جو نہ صرف ملکی مادی بیمہ کاروں کی مالی صلاحت کو مظبوط کرنے میں مددگار ثابت ہوئی بلکہ قیتی زرمبادلہ کے انخلاء میں کافی کی آئی۔

ابتدامیں لازمی مکر ربیمہ کا نئاسب مادی بیمہ کارول کیلئے 10 فیصد تھا جو کہ بتدرت گیڑھ کر 30 فیصد ہوا۔ لیکن ٹخی بیمہ کارول کے اصرار پر حکومت نے وقت کے ساتھ ساتھ اس نئاسب کو کم کرتے ہوئے 400 میں اسے مکمل ختم کردیا۔ اب صرف بیمہ شدہ فاضل خطرات جو کسی مادی بیمہ کار کے معاہدہ مکر ربیمہ کے زیر آتے ہیں اُڈکا PRC کو چیش کرنا ضرور بی کے اور بیمہ کارتے معاہدہ مکر ربیمہ کے زیر آتے ہیں اُڈکا 6 ویش کرنا ضرور بی کرنا ضرور بی کہ اور سے مادی بیمہ کار کے معاہدہ کا میں کہ بیمہ کار کے معاہدہ کی گئے گئے گئے گئے میں رفتہ رفتہ شعبہ کو مالی اعتبار سے مزید صلاحیت مہیا کی ہے اور اس طرح گزرتے دنوں کے ساتھ پاکستان کی مادی بیمہ کاروں کی بڑے اٹا توں اور ذمہ داریوں کو ملک میں رکھنے کی گئے گئیش میں رفتہ رفتہ اضافہ ہور ہاہے۔





